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**Board of Directors
Meeting Minutes
October 23, 2019
9:00 a.m. to 3:00 p.m. Eastern**

Call to Order and Welcome to Asheville, NC

Chair Greg Ford called to order a duly noticed meeting of the SERC Reliability Corporation Board of Directors (Board) on October 23, 2019 at 9:00 a.m.

Chair Ford welcomed the attendees to SERC's 102nd Board meeting and extended a formal welcome to new Florida members. Chair Ford also welcomed guests Fred Gorbet, NERC Trustee and former Chair of the NERC Board of Trustees, and from FERC – Heather Polzin and David Huff to discuss findings from the January 2018 Cold Weather Event.

Security Briefing

Tim Ponseti, SERC Vice President of Operations discussed that October is National Cyber Security Awareness month. This year's tagline is "Own IT. Secure IT. Protect IT." Mr. Ponseti discussed cyber security tips: use strong passwords (over 17 characters), change passwords every six months, use multifactor authentication when possible, use unique passwords for each account, and use caution when e-shopping. Mr. Ponseti encouraged members to be smart, safe, and secure.

Attendance and Quorum

A list of attendees is provided in **Exhibit A**. Holly Hawkins, SERC Vice President, General Counsel, and Corporate Secretary announced that a quorum was present.

Antitrust, Confidentiality, and Fiduciary Duties

Ms. Hawkins reviewed SERC's antitrust guidelines and confidentiality policy, which were attached to the meeting agenda. Ms. Hawkins also reminded Directors of their fiduciary duties to the Corporation.

Annual Conflict of Interest Review

Ms. Hawkins provided an overview of SERC's conflict of interest policy and practices. Ms. Hawkins notified the members that SERC would be sending its annual conflict of interest disclosure form via email and asked that each member complete it by the end of the year.

Consent Agenda

On a motion duly made and seconded, the Board approved the following items on the consent agenda:

- The appointment of Chris Wagner, South Carolina Public Service Authority, as the Vice Chair for the Engineering Committee
- The April 24, 2019 meeting minutes (Attachment 7 to the agenda)
- The agenda

Board Chair's Report

Chair Ford provided an overview of the meeting's agenda, noting that one of the most significant items is the approval of SERC's revamped bylaws, which have been a work in progress for

almost two years. Chair Ford noted that this is a historical moment for SERC and the proposals are truly rooted around SERC's mission. Chair Ford expressed his excitement to move to a hybrid board, made up of Independent Directors and Stakeholder Directors, as it will help provide an important and balanced perspective in the Board's decision making process. Chair Ford thanked the Directors for their support over the past couple of years on these efforts to develop a superior governance model for the SERC region.

Chair Ford provided updates from the NERC May and August 2019 meetings. Many of the discussions at the last two NERC meetings focused on collaborative efforts that ensure the best use of ERO Enterprise and stakeholder resources. Specifically, the focus has been on the effectiveness of the NERC Committee structure by creating a new Reliability and Security Council, which would replace the three existing NERC technical committees: NERC's Operating, Critical Infrastructure Protection, and Planning Committees. Chair Ford commended SERC for sharing lessons learned from recent efforts to streamline SERC's technical committee structures to help inform NERC on its approach at the continent-wide level. Chair Ford encouraged Directors to have their companies actively participate on SERC's technical committees. The NERC Board will consider for approval a draft charter, chair, and vice chair for the proposed Reliability and Security Council at its upcoming November 5th meeting.

In August, the NERC Board approved the 2020 ERO Enterprise Business Plan and Budgets, which FERC approved last week. NERC highlighted the expansion plan for the E-ISAC, with the goal to get more information flowing into it voluntarily from industry. The NERC Board also accepted the recommendation to delay Release 1 of the Align compliance monitoring and enforcement program tool, planned for the last quarter of 2019. Finally, during the Member Representatives Committee (MRC) meeting, NERC announced that the NERC Board is streamlining its Board and Committee meetings to gain efficiencies and effectiveness. Specifically, for its Q4 board meeting, the NERC Board will meet in an abbreviated, open session immediately following the MRC meeting to address any needed actions. This meeting is scheduled to be held on November 5th. NERC Board committees will have open conference calls prior to November in lieu of in person meetings.

Chair Ford recognized friend and colleague Lou Oberski who is retiring from Dominion Energy effective at the end of the year. Chair Ford expressed SERC's appreciation to Mr. Oberski for his service to this organization and the leadership he has provided for over a decade. As recognition of Mr. Oberski's efforts, SERC drafted a resolution in honor of his service, which Chair Ford read. On a motion duly made and seconded, the Board approved the resolution, which is incorporated into these minutes as **Exhibit B**. Chair Ford presented Mr. Oberski with a plaque in recognition and appreciation of his service and Mr. Oberski received a standing ovation from the Board.

President's Report

Jason Blake, SERC's President and CEO, led the Board in singing "Happy Birthday" to Chair Greg Ford. Mr. Blake also welcomed guests Fred Gorbet, Heather Polzin, and David Huff and thanked them for their participation in this meeting. Mr. Blake also expressed his appreciation to Lou Oberski for his contributions to SERC.

Mr. Blake reported on the state of affairs at SERC, beginning with the successful integration of FRCC. SERC and FRCC achieved the main goal of the July 1 integration, which was to ensure

a smooth and seamless integration resulting in a superior region for the stakeholders and for the reliability and security of the grid. All 13 FRCC RE staff have transitioned well and are fully integrated into SERC across all departments; three of these have taken on management roles. The integration effort included successfully transitioning more than 300,000 files from FRCC seamlessly and completing value streaming efforts that merged best practices from FRCC and SERC to improve the way we do our work.

Positive outcomes are already being seen from the reorganization SERC completed over the summer. Mr. Blake reported that we are looking to build sustainable programs across SERC that position us to focus on the biggest reliability risks. SERC is transitioning to a more risk informed method for scoping and scheduling audits. Mr. Blake noted that SERC Board member Nelson Peeler, Duke Energy, is also involved in the risk work at the NERC level. Mr. Blake commended Jimmy Cline and Scott Knewasser for their leadership of the Enforcement and Risk Assessment and Mitigation teams, nearly doubling the number of enforcement violations processed this year compared to last year. SERC's focus is on risk communication, which the Board and stakeholders should see more of coming from our organization.

Mr. Blake discussed the vision and goals of the organization:

- (1) Positioning SERC as a trusted expert organization for our stakeholders:
This requires us to focus on risk identification, risk mitigation, and risk prioritization. SERC is working to create a trusting environment for its stakeholders through outreach efforts. During this meeting, Gaurav Karandikar is scheduled to present on regional risk themes and lessons learned and Todd Beam is scheduled to present on CIP risk themes and lessons learned. SERC is partnering with the Transmission Forum to address Facility Ratings risk – during this meeting, Tim Ponseti is scheduled report on this topic. We are also taking similar efforts with the Forum on supply chain risk and plan to help educate on this area too. SERC is similarly partnering with the Generator Forum to study risks and conduct outreach.
- (2) Establishing SERC as a leader across the ERO and with FERC:
Today we are seeking approval of a revised set of bylaws that transforms SERC's governance structure. Mr. Blake thanked Todd Hillman, Board Vice Chair for leading the task force working on these proposed changes for over a year. Mr. Blake also thanked Holly Hawkins and her team for their work on this project. The team has gone beyond simply responding to feedback from NERC on independence, by looking at governance best practices to develop the right model for the SERC region. Mr. Blake expressed his confidence that these changes will position SERC's Board as more strategic, policy-centered, and progressive. The changes will also add credibility to SERC's governing body by transitioning to a hybrid Board ensuring stakeholder engagement while adding independent balance. Further, Mr. Blake noted the changes position SERC as a leader by creating a Board Risk Committee that will focus on internal (enterprise wide risks) and external risks – SERC will be the first in the ERO to create such a Board level committee.
- (3) Establishing SERC as a best place to work because of our culture built around a supportive team environment and the importance of our work:

Mr. Blake reported on efforts to build SERC's culture and develop the management team. Three staff-led focus groups have been working to address issues such as trust in leadership, communications, and feeling valued. SERC held a two-day offsite management retreat to learn to coach as a leader and manage change effectively.

In closing, Mr. Blake recognized three outstanding contributors in the SERC technical committees:

- (1) Chuck Abell from Ameren, who has served on the SERC Critical Infrastructure Protection Committee (CIPC) for many years as a subject matter expert in the field of operational security and CIP Standards and Compliance. Chuck is also a past Vice Chair and Chair of the committee;
- (2) Gerry Beckerle, from Ameren, who has served on the Operating Committee (OC) for more than a decade. He also served in the roles of Vice Chair and Chair, and has mentored every OC chair since he finished his term in 2013; and
- (3) Cindy Hotchkiss, from Southern Company. She led the formation of the Variable Energy Resources task force to address issues faced by SERC due to heavy Variable Energy Resources penetration in the SERC region.

The Board applauded these key contributors and joined Mr. Blake in thanking them for their contributions.

Guest Speaker - Frederick Gorbet, Member of NERC Board of Trustees

Mr. Gorbet discussed two main issues that the NERC Board is focused on: (1) independence principles – Mr. Gorbet commended SERC's leadership in this area; and (2) technical committees restructuring. Mr. Gorbet thanked Mr. Blake and Chair Ford for their leadership on these two issues and congratulated SERC on the successful FRCC integration.

Mr. Gorbet reflected on the evolution of the ERO and how reliability has changed in the last decade. The focus of reliability has transitioned from the three Ts—'trees, training, and tools' to the three Gs—'guns, guards, and gates'. Mr. Gorbet discussed three main timeframes within the ERO's evolution, each led by a different NERC CEO:

- 2007 through 2010: This timeframe involved setting up the ERO, signing the Delegation Agreements, and registering entities. There was an overwhelming volume of incoming violations and relationships were strained.
- 2010 through a couple years ago: The ERO adopted a risk based approach, which forced it to be data driven, fact based, and to rely on evidence. During this timeframe the ERO invested in analytical work and experienced governance changes – NERC started an internal audit function and set up an enterprise risk committee. NERC started developing the independence principles, founded on the position that every Regional Entity should be able to perform its Compliance Enforcement Authority for each registered entity in its footprint. Mr. Gorbet noted that with the proposed governance changes aligning with NERC's independence principles, SERC will be a model for the other Regions. Relationships strengthened during this time period.

- Last couple of years through present: The ERO has evolved into a more synchronous machine. Major focuses include restructuring NERC technical committees and continuing to strengthen relationships.

Mr. Gorbet discussed key challenges facing the ERO are cyber risks. A strength of the ERO in the cyber area is the EISAC; however, there is opportunity to be more strategic. Mr. Gorbet encouraged the ERO key players to focus on closing the gap between recommendations and progress in mitigating cyber risks.

Board Executive Committee (BEC) Report

Chair Ford reported the BEC welcomed three new Florida members to the committee: Manny Miranda, Florida Power & Light (Investment Owned Utility Sector), Rob McGarrah, City of Tallahassee (Municipal Sector), and Lisa Johnson, Seminole Electric (Cooperative Sector). Chair Ford provided a review of other committee activity, including approval to submit the 2020 Business Plan & Budget to NERC, endorsing the proposed Bylaw amendments, forming an Independent Director Search Committee, approving the cash reserve policy, participating in strategic planning for 2020, and appointing new Corporate Officers. He also discussed the committee's future activities.

Human Resources and Compensation Committee (HRCC) Report

Before providing his report, Lou Oberski thanked the group for professional relationships and friendships over the years. Mr. Oberski, HRCC Chair, reviewed the committee activities, specifically highlighting the cultural reset task force work and noted strides have been made to improve trust in leadership. He also identified upcoming activities for the HRCC.

Nominating Committee Report

Tim Lyons, Nominating Committee Chair, provided an update on recent committee activities, including discussing proposed extension of terms to correlate with the governance changes proposed to be effective January 1, 2021 and recommending grouping of BEC members into Group 1 (3-year terms) and Group 2 (2-year terms) to implement staggered terms, noting that the Florida entities would be included in Group 1. Further, the committee approved the revised Nominating and Governance Committee Charter, expanding the committee's role to include oversight of governance. Mr. Lyons also discussed upcoming Nominating Committee activities.

Board Compliance Committee (BCC) Report

Mark Ennis, BCC Vice Chair, reviewed committee activities, including reviewing program improvements to the Compliance Monitoring and Enforcement Program, reviewing themes and lessons learned from compliance activities, discussing current issues such as cold weather generator performance and facility ratings, reviewing program performance metrics, discussing previously filed enforcement actions, and discussing NERC Compliance and Certification Committee activities. Mr. Ennis also reviewed upcoming activities for the BCC for 2020, before the committee transitions into the new Board Risk Committee as part of the proposed governance enhancements.

Finance and Audit Committee (FAC) Report

Laura Coakley, FAC chair, provided a review of committee activity including review of the Q3 2019 unaudited financial statements (Attachment 9 to the agenda), authorizing filing the 2018

IRS Form 990, approving a revised Financial Internal Controls Policy, and endorsing the revised FAC Charter. Ms. Coakley also identified upcoming activities for the FAC.

SERC Bylaws Modifications (Attachment 10 to the agenda)

Vice Chair Todd Hillman and Holly Hawkins provided background on the proposed Bylaws amendments, noting the task force's goal was to have frequent and transparent communications. Mr. Hillman led the task force in these efforts and thanked the other task force members for their work on these proposed changes. Task force members include Roger Clark (Cooperative Sector), Tom Jesse (IOU Sector), Grant Lacerte (Municipal Sector) – who joined before the July 1 FRCC transition date to ensure Florida was represented, Tim Lyons (Municipal Sector), and Lee Xanthakos (IOU Sector).

Mr. Hillman discussed the task force's consideration of the NERC Independence Principles and governance best practices to craft approaches that would work best for SERC. Mr. Hillman explained how the proposed amendments meet the following main objectives:

- Transition the BEC into the full, hybrid Board of Stakeholder and Independent Directors;
- Add at least three Independent Directors to the Board;
- Formalize the Membership body, to include a representative from each member company; and
- Revamp the Board Committees, to include a Risk Committee, Human Resources and Compensation Committee, Nominating and Governance Committee, and Finance and Audit Committee.

Mr. Hillman explained the full Board would be transitioned into the Membership body with authority to advise on the Business Plan & Budget, elect Stakeholder and Independent Directors, and approve Bylaws amendments. The membership body would hold at least one annual meeting each year. He noted other changes include eliminating alternates, modifying the ISO/RTO Sector to include Reliability Coordinators, and simplifying voting to one vote per member with a simple majority required for most actions.

Mr. Hillman further explained the BEC would transition into the Board of Directors, which would consist of 18 Directors, including 15 Sector Directors and at least three Independent Directors. The Board would meet at least annually following the annual Members meeting. Board meetings would be open for other attendees to observe, except for executive sessions. Voting for the Board would also be simplified to one vote per Director with a simple majority required for all actions. Other changes include eliminating both proxies and alternates for the Board.

Mr. Hillman discussed the selection process for Independent Directors, noting that the BEC formed an Independent Director Search Committee at its September 11, 2019 meeting, to select the initial slate of Independent Directors for Board approval. Thereafter, the Nominating and Governance Committee would be responsible to recommend Independent Directors for Members approval. Mr. Hillman discussed term limits, staggered terms, and qualifications for Independent Directors.

Mr. Hillman reviewed the proposal to form a new Board Risk Committee, which would be responsible for overseeing SERC's strategies to manage enterprise risk and to reduce risks to reliability and security across the SERC footprint. This committee would include at least one

Independent Director. Mr. Hillman noted SERC would be a leader as the first ERO entity to form such a committee.

Mr. Hillman discussed the HRCC would perform oversight for President and Independent Director Compensation. The HRCC would consist of five to seven Directors, at least two of which would be Independent Directors. Compensation determinations for the President and Independent Directors would require majority approval by the HRCC with a majority of the Independent Directors voting in favor. The HRCC would be responsible for ensuring independent compensation market studies are performed and validated periodically.

On motion duly made and seconded, the Board approved the Bylaws amendments substantially in the form presented.

Mr. Hillman discussed next steps required before the new governance structure would take effect on January 1, 2021.

Regional Risk Report (Attachment 11 to the agenda)

Gaurav Karandikar, Manager of Reliability Assessment, Performance Analysis, and Technical Services, delivered a presentation on SERC's Regional Risk Report. Mr. Karandikar explained the report helps position SERC as a credible and trusted expert organization for its stakeholders. The report's objectives are to: collaborate with stakeholders to identify and prioritize risks, deploy SERC's resources in an effective and efficient manner based on these risks, and proactively communicate identified risks and potential mitigation solutions to SERC stakeholders. Mr. Karandikar discussed the inputs and methodology used by the Reliability Risk Working Group to create the report. He also discussed the on-going efforts to communicate the identified risks and mitigation activities to stakeholders.

Guest Speakers - FERC and NERC Report on January 2018 Cold Weather Event

Heather Polzin, FERC Attorney-Advisor and Reliability Coordinator, and David Huff, FERC Electrical Engineer, discussed the South Central U.S. Cold Weather Bulk Electric System Event of January 17, 2018. Ms. Polzin and Mr. Huff provided an overview of the Event and the affected area and systems, including generation outages, extreme below-normal cold weather conditions, and wide-area constrained transmission system conditions. Ms. Polzin and Mr. Huff also discussed entities' preparations for the 2017/2018 winter, Near-Term Forecasts and preparations for the week of January 15, post-event actions by the RCs and Joint Parties, prior similar events, and FERC and NERC staff findings and recommendations. They provided an update on a potential new Reliability Standard, reporting that a Standard Authorization Request (SAR) was submitted by Southwest Power Pool ([Project 2019-06](#)), the comment period for which ends Tuesday, November 5, 2019 at 8:00 p.m. The report is available on [FERC's website](#) and [NERC's website](#).

Facility Ratings Outreach and Lessons Learned

Tim Ponseti discussed Facility Ratings outreach and lessons learned, including the challenges and best practices. Mr. Ponseti reported on how the ERO and SERC are addressing the issue, including planned outreach. Mr. Ponseti specifically highlighted that SERC and ReliabilityFirst are coordinating and partnering with The North American Transmission Forum to conduct increased outreach on this topic.

Critical Infrastructure Protection Themes-Mitigation Approaches and Sustainability (Attachment 12 to the agenda)

Todd Beam, Senior Lead Compliance Specialist, delivered a presentation on Critical Infrastructure Protection (CIP) Themes. Mr. Beam explained that large CIP failures often involve multiple themes (underlying causes) and preventing themes promote the best security. SERC, ReliabilityFirst, and WECC coordinated to publish the [CIP Themes Report](#). Mr. Beam discussed the four main themes: organizational silos, disassociation of compliance from security, lack of awareness, and inadequate tools. Mr. Beam discussed how entities can build sustainable programs and reminded the Board members that SERC contacts and outreach are resources available to them and their companies.

Align Update

Tim Ponseti provided an update on NERC Align project. Mr. Ponseti reported that the project team is listening to security concerns from stakeholders, working with the Regions on a path forward and taking the time to get it right. As such, the Align project may be delayed 6-9 months.

Technical Committee Reports

Critical Infrastructure Protection Committee (CIPC) (Attachment 13 to the agenda)

Tony Hall, CIPC Chair, provided a report on recent committee activities, including discussing possible opportunities from the NERC Committee restructuring and the Reliability Risk Working Group (RRWG) working to identify and address cyber and physical security threats. Mr. Hall also provided an update from the CIPC Physical Security Subcommittee.

Mr. Hall recognized David Revill (GSOC), as the outgoing Chair, for his contributions to the SERC CIPC over the past four years. Mr. Hall also recognized Chuck Abell (Ameren) as the SERC CIPC 2019 Outstanding Contributor Award winner.

Engineering Committee (EC) (Attachment 14 to the agenda)

Patrick Brown, EC Chair, provided a report on recent and upcoming committee activities. The EC is identifying and addressing engineering risks. The Variable Energy Resource Working Group (VERWG) will be defining the risks associated with the growth of Variable Energy Resources (VER) and recommending the appropriate evaluations to ensure long-term reliability of the SERC Region. Additionally, the VERWG will continue their work to establish best practices for Inverter Based Resource- Interconnection Requirements. The EC established a new working group – Geomagnetic Disturbance Working Group to share Geomagnetically-Induced Current system data, coordinate study methodologies and results, and develop best practices. The EC also approved the Event Power Flow Simulator and Analysis Process for developing cases and analysis of significant events within the SERC region.

Mr. Brown thanked the Board for appointing the new EC Vice Chair, Chris Wagner. He thanked the new Florida entities for their contributions to the EC work. Lastly, Mr. Brown thanked Richard Becker, SERC's new Program Manager of Engineering, and thanked Mr. Karandikar for his work with the EC in his prior role.

Operating Committee (OC) (Attachment 15 to the agenda)

Jeff Harrison, OC Chair, provided a report on recent and future committee activities, noting that the Fall OC meeting was well attended. Mr. Harrison discussed the top three operating risks



continue to be fuel diversity, changing resources mix, and extreme weather. The OC will continue to highlight cold weather preparedness best practices and lessons learned in future meetings and outreach efforts. Mr. Harrison thanked SERC staff for helping conduct successful fall technical committee meetings.

Upcoming Meetings and 2020 Meeting Schedule (Attachment 16 to the agenda)

Holly Hawkins reviewed upcoming meetings and the 2020 meeting schedule, noting that the April Board meeting will be held in New Orleans, LA and the October Board meeting will be held in Savannah, GA.

Closing Remarks and Adjourn

Chair Ford thanked special guests Mr. Gorbet, Ms. Polzin, and Mr. Huff again for coming to speak with the Board and thanked everyone for attending.

There being no further business, the meeting was adjourned at 2:00 p.m.

Submitted By:

A handwritten signature in blue ink that reads "Holly A. Hawkins".

Holly A. Hawkins

Corporate Secretary



Exhibit A

**SERC Board of Directors
Meeting Attendance
October 23, 2019**

Board of Directors – Voting Members Present

Member Name	Member Organization
Mark Ennis	Alabama Municipal Electric Authority
Shawn Schukar	Ameren Services Company
Roger Clark	Associated Electric Corporative, Inc.
Jeff Harrison	Associated Electric Corporative, Inc.
Steven Lancaster	Beaches Energy Services of Jacksonville Beach
Mike Chambliss (WebEx)	Big Rivers Electric Corporation
Steve Eckert (WebEx)	Brookfield Smoky Mountain Hydropower, LLC
Brett Kruse (WebEx)	Calpine Corporation
Michael Antonell	Calpine Corporation
Mike Poucher (WebEx)	City of Ocala Electric Utility
Randy Hahn (WebEx)	City of Ocala Electric Utility
Terry Whitmore	Cleco Corporate Holdings, LLC
Nathan Brown	Cooperative Energy
Steve McElhaney	Cooperative Energy
Lee Xanthakos (Treasurer)	Dominion Energy South Carolina, Inc.
Nelson Peeler	Duke Energy Carolinas, LLC
Denver York	East Kentucky Power Cooperative
Jim Schott (WebEx)	Entergy
Brian Tiedemann (WebEx)	Florida Keys Electric Cooperative Association
Carol Chinn	Florida Municipal Power Agency
Manny Miranda	Florida Power & Light Company
Mark Cutshaw	Florida Public Utilities Company
Greg Ford (Chair)	Georgia System Operations Corporation
Joe Sowell (WebEx)	Georgia Transmission Corporation
Caren Anders	JEA
Brian Horton	Kissimmee Utility Authority
Grant Lacerte	Kissimmee Utility Authority
Mike Beckham	Lakeland Electric
Dennie Hamilton (WebEx)	Lee County Electric Cooperative, Inc.
Tom Jessee	LG&E and KU Services Company
Dan Jewell (WebEx)	Louisiana Generating, LLC



Exhibit A

Member Name	Member Organization
Allan Long (WebEx)	Memphis Light, Gas and Water Division
Todd Hillman (Vice Chair)	Midcontinent Independent System Operator, Inc.
Doug Lego	Municipal Electric Authority of Georgia
Kent Cochran	Nashville Electric Service
Tim Beyrle (WebEx)	New Smyrna Beach, Utilities Commission of
Richard McCall	North Carolina Electric Membership Corporation
Venona Greaff	Occidental Chemical Corporation
Michael Smith (WebEx)	Oglethorpe Power Corporation
Michael Price (WebEx)	Oglethorpe Power Corporation
Bill Pezalla	Old Dominion Electric Cooperative
Tim Lyons	Owensboro, KY Municipal Utilities
Lawrence Hopkins (WebEx)	Piedmont Electric Membership Corporation
Stanley Williams	PJM Interconnection, LLC
Jay Farrington	PowerSouth Energy Cooperative
Dick Chapman (WebEx)	Prairie Power, Inc.
Nick Fogleman (WebEx)	Prairie Power, Inc.
Ray Crooks (WebEx)	Reedy Creek Improvement District
Lisa Johnson	Seminole Electric Cooperative
Arnold Singleton	South Carolina Public Service Authority
Chris Wagner	South Carolina Public Service Authority
Kenneth Legg	Southeastern Power Administration
Adrienne Collins	Southern Company Services, Inc.
William Hutchinson	Southern Illinois Power Cooperative
Robert McGarrah (WebEx)	Tallahassee, City of
Brad Cox (WebEx)	Tenaska Power Services, Co.
Bob Dalrymple	Tennessee Valley Authority
Tracy McCrory	Tennessee Valley Authority
Lou Oberski	Virginia Electric and Power Company
Dan Roethemeyer (WebEx)	Vistra Energy Corporation
Jason Marshall	Wabash Valley Power Association, Inc.



Exhibit A

Other Attendees

Member Name	Member Organization
Jim Goodrich	Board Advisor
Heather Polzin	FERC
David Huff	FERC
Fred Gorbet	NERC Board of Trustees
Stacy Dochoda	Florida Reliability Coordinating Council
Laura Coakley	Georgia System Operations Corporation
Tony Hall	LG&E and KU Services Company
Patrick Brown	Midcontinent Independent System Operator, Inc.
Stephanie Grossman	Southern Company Services, Inc.
Rachael Snead	Virginia Electric and Power Company
Jason Blake	SERC Reliability Corporation
Barbara Ecton	SERC Reliability Corporation
Holly Hawkins	SERC Reliability Corporation
George Krogstie	SERC Reliability Corporation
John Odom	SERC Reliability Corporation
Tim Ponseti	SERC Reliability Corporation
Todd Beam	SERC Reliability Corporation
Matt Bigg	SERC Reliability Corporation
Gaurav Karandikar	SERC Reliability Corporation
Scott Knewasser	SERC Reliability Corporation
Rebecca Poulson	SERC Reliability Corporation
Andrew Williamson	SERC Reliability Corporation